



AMERICAN LEADERSHIP & POLICY
FOUNDATION

• PURE SOLUTIONS FOR A STRONG AMERICA •

2019

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A Note from the Chairman

by David Stuckenberg, Founder & Chairman

As 2019 draws to a close, I am reminded of the admonition of Edmond Burke who noted, “The only thing necessary for the triumph of evil is for good men to do nothing.” Today, a tide of evil is knocking on America’s door.

It has been 30 years since the collapse of the Berlin Wall and what the West collectively believed was the end of a great evil – Communism. However, it was not to be.

At the penning of this note, I have recently returned from the Pacific where I met with leaders from across the world to address a growing threat to democracy – Communism. Nowhere is the threat of Communism growing faster than out of China.

While Communism may seem like an anachronistic political theory from a bygone era, it is a perfected system of extermination that has undergone a drastic and intelligent transformation. The strategy of China is to become an owner of the West through politics, economics, and influence. It is a strategy that pre-dates Sun Tzu’s *Art of War* and is called: “The guest becomes the owner.” And its goal is to eradicate anything that opposes it.

China is attempting to become the owner of a new world order by enjoining itself to our society so insidiously that organizations, governments, and even citizens in the West cannot turn their heads without being reminded to conform to China’s desires. Make no mistake; our freedom is under a direct and diabolical attack. This attack is not with direct means, but with indirect means. And we must fight back with the most powerful weapon in history – THE PEN.

You and others like you who continue to invest your time and intellectual capital to maintain an aggressive and engaged civic posture is more important than just about any time in our history. No other nation can wield the influence of the United States, and you citizen scholar, I charge you to rise up even higher. Raise your voice loudly and persuasively on matters of Law, Security, and Economics as you always have – but rise higher than before. This time understand that we are persuading not for our health, but unless Communism retires, we are in a fight for our survival.

A British cartoonist in 1938 provided a warning to the West as he drew Prime Minister Chamberlin lounging in a chair reading a magazine. On the cover of the magazine it read: “Democracy a fool’s Paradise.” And at the feet of the Prime Minister, an alligator with German markings was eating him from the feet up. Under the cartoon it read: “Oh well, anything for Peace.”

In 2020, let the irony of the number of our year represent the clarity of our foundation’s vision. With absolute clarity we will make known the evils of Communism (old and new). We will without fear and without apology ensure our citizens and the West understand that Communism and its cousin Socialism are a cancer that must not spread.

So as you engage, generate the fire of our founding fathers. Because if our voices fall silent, if we fall prey to fear; if we shy from our task as watchmen – our way of life will cease.

On November 22, 1963, the day President John F. Kennedy was killed; he had planned to charge our

nation for the fight ahead against Communism. His words would never echo into eternity. He was killed before his speech was given where he would have said:

“We in this country, in this generation, are – by destiny rather than choice – the WATCHMEN on the walls of world freedom. We ask, therefore, that we may be worthy of our power and responsibility, that we may exercise our strength with wisdom and restraint, and that we may achieve in our time and for all time the ancient vision of peace on earth, goodwill toward men... That must always be our goal – and the righteousness of our cause must always underlie our strength. For as was written long ago, ‘Except the Lord keep the city, the WATCHMAN waketh but in vain.’”

Today, I relay Kennedy’s challenge to all members and supporters of ALPF. In 2020, you will observe the cowardly competition China and others have been waging against the United States and our friends begin to emerge from the shadows. As it does, remember, we are in a battle for the hearts and minds of this generation and the next. We must prevail and ALPF will boldly lead the charge.

Using ALPF as a platform for your voice, your ideas, your research - do not grow weary. Together we are strong. I thank you that evil will not triumph in our time, because good men and women have said, I will stand - I will do.

David Stuckenberg
ALPF Founder & Chairman

Publications

Protecting our Children from Violent Extremism

By Brian Sullivan, ALPF Executive Board Member & Senior Fellow

As the American Leadership and Policy Foundation (ALPF) continues to develop the Children Protected from Radicalization (CPR) campaign, it is important to examine what violent extremism is and to have some familiarity with known violent extremist groups. According to the FBI, violent extremism is, "Encouraging, condoning, justifying or supporting the commission of a violent act to achieve political, ideological, religious, social or economic goals."

To accomplish these goals, violent extremists make maximum use of misleading or biased information that supports their particular point of view so as to lead people into believing their ideology.

Propaganda of this nature is their primary recruiting tool. Their intent is to create a story, by twisting facts, which becomes believable to susceptible potential recruits.

"Rational Actor" North Korea

By Michael Woodson, ALPF Senior Fellow

Last year, respected voices deemed North Korea's Kim Jong-un a "rational actor" whose nuclear weapons program was to insure regime survival by deterrence. This narrative needs a deeper look, as it has implications for the future balance of power between democracies and autocracies.

Campaign For Constitutional Leadership is Underway

By Dean A. Dohrman, ALPF President & Senior Fellow

In 2017, the Annenberg Center for Public Policy conducted its annual civics awareness quiz across the U.S. polling the political and governmental knowledge among high school students. Only 26% could name all three branches of government.^[i] Nearly three-quarters could not name the legislative, executive, and judicial branches, a basic we learn in grade school! However, today there is a new campaign afoot, a campaign that continues civics education and will prepare students with basic information they will need to be independent decision-makers and help others to achieve the same level of self-actualization. It is called the Campaign for Constitutional Leadership (CCL).

In 2016, I co-sponsored a Missouri state bill to adopt a civics examination to be passed before students are graduated from high school, a part of the Civics Education Initiative. This seemed like such a great idea, I thought, "Why stop here? Let's have a similar examination in higher education!" I went to work and amazingly had this passed during its first year of proposal: an unbelievable, but welcome turn of events.^[ii] Of course, the next question quickly came to mind, "Why stop in Missouri?" I proposed the idea of other states adopting a similar examination to a bipartisan group of legislators just a few weeks ago. All I saw in the room were heads nodding in agreement. So, this initiative is born, designed to make this goal a reality.

You might ask, "Why do we need money?", and it is a fair question.

Legislation does not happen without work. Contact with state legislators, some of it in person, is required. So, the campaign will help fund some of this travel. However, we do not stop here, we have another goal in mind.

We wish to support college students who are willing to abide by our Constitution. These young scholars, soon to be young professionals, will occupy positions of consequence in the near future, and it is to all our benefits if they have a deep understanding of our constitutional system and the fabric of our society. Supporting them with internships and young professional groups is a very important goal in transferring the blessings of this great nation we know and have been so fortunate to be a part of during our lives.

Will you join us in this campaign for the future of our country?

Why Reinvent the Wheel or Drone Law in the Case at Bar?

By Dr. Sarah J. Nilsson, Esq., Senior Fellow

A few years ago I designed an undergraduate degree course in global unmanned aircraft systems (UAS) law (AS 324)^[1] as part of the bachelor of science degree program at Embry-Riddle Aeronautical University (ERAU) in Prescott, Arizona where I teach^[2] as well as practice^[3] aviation and drone law. It struck me that now was as good a time as any to discuss what other nations are doing with their drone regulations and perhaps adopt some of these good ideas ourselves as opposed to trying to reinvent the wheel.



ALPF Chairman, David Stuckenberg, provides the innovation State of the Union Address at the 2019 Defense Innovation Forum (DEF2019), Washington, D.C.

Since I have a twenty plus year manned pilot background before joining the legal profession, it always struck me as odd that most countries draft one set of laws for UAS that fly for fun and another set for UAS that fly for hire, when no matter the reason behind the flight, the same UAS is the same potential safety threat to manned aviation and persons or property on the ground. I understand the whole legal rationale, and as members of the International Civil Aviation Organization (ICAO) that includes 192 countries^[4], the mandate is only for commercial aviation regulation (thereby leaving the hobbyists alone):

Article 8 of the Convention on International Civil Aviation, signed at Chicago on 7 December 1944 and amended by the ICAO Assembly (Doc 7300) (hereinafter referred to as "the Chicago Convention") stipulates that: No aircraft capable of being flown without a pilot shall be flown without a pilot over the territory of a contracting State without special authorization by that State and in accordance with the terms of such authorization....^[5]

And, in the broadest sense, the

introduction of UAS does not change any existing distinctions between model aircraft and aircraft. Model aircraft, generally recognized as intended for recreational purposes only, fall outside the provisions of the Chicago Convention, being exclusively the subject of relevant national regulations, if any.^[6]

National Leaders Series - Interview with BG (Ret) Ken Chrosniak

Each quarter the American Leadership and Policy Foundation interviews individuals who are true American leaders to feature in its "National Leaders" series. These individuals are patriots that have made great, meaningful contributions to the United States of America and its citizenry.

Natascha F. Saunders, Director of Fellowships (Interim) and Senior Fellow at the American Leadership & Policy Foundation, had a chance to interview Brigadier General (Ret) Ken Chrosniak. General Chrosniak has multiple volunteer organization affiliation such as Vice-Chairman of the American Leadership Policy Foundation, Senior Advisor at EMPact America, Vice-President of the Cumberland-Goodwill Ambulance Company #40 in Carlisle, Pennsylvania, and also an active Firefighter at Carlisle Fire & Rescue Company #45.

General Chrosniak enlisted in the Army in 1965, was later commissioned through Officer Candidate School, and went on to serve 37 years of combined duty in the Regular Army, Army Reserve, and the National Guard. He was promoted by New York Governor George Pataki to Brigadier General in 2005.

General Chrosniak, holds a Bachelor's degree in Secondary

Education / History from Daemen College, a Master's in Education from Saint Bonaventure University, and is a graduate of both the U. S. Army Command and General Staff College, and the U.S. Army War College. He held several military occupational specialties, both enlisted and commissioned, to include enlisted Military Police assignment, and subsequently completing officer his officer advanced education/assignments in Military Police, Combat Engineer, Quartermaster (Master Logistician), and Chemical Corps. One of his favorite assignments was that of an Army Reserve Officer Training Corps (ROTC) instructor at St. Bonaventure University,

Read below to learn more about General Ken Chrosniak's views on leadership as we inform this next generation of leaders and positively influence this nation to a better tomorrow.

Q1: How do you define leadership and what are some positive attributes you've witnessed?

There's an old cliché stating that essentially good leadership is the art of getting people to act and accept something that they don't want to do. I've never really subscribed to that statement, because in military and government sectors we are mainly blessed with having people very dedicated to our assigned missions and working towards a common objective with well-established goals along the way to reach it.

There are many attributes that I believe any effective leader must have such as wanting to serve (not just command) his or her subordinates. Along with this is a strong motivational factor to help

and guide them in to willingly performing what they believe is needed to do to assist in reaching the objective. Concomitantly, a good leader will recognize optimum periods to perform sound mentorship along the way.

Another strong attribute of a leader is establishing a firm vision and mission statement in which subordinates can carry through in the absence of the commander/leader. They should know the vision and be able to accomplish it. I ascribe to Auftragstaktik (a command philosophy) which at its core instills in subordinate leaders of different levels of knowledge as to the commander's intent to make his or her best informed decision for mission accomplished when command and control communications is degraded or denied.

At this point, I believe it's important to mention undoubtedly the most important factor, and that any leader must establish and maintain empathy. If you can't maintain empathy with your superiors, your equals, and your subordinates by recognizing their needs, as a leader or supervisor you will certainly have a more difficult time in accomplishing any mission set before you. This means not being distant, dictatorial, overbearing, establishing with those around you trust in your judgment, being fair to others, creating rapport with your subordinates in order to have them understand, appreciate, and respect the command – subordinate working relationship. This is how your subordinates get the sense of your leader (or manager) and incorporate some of the tenants of Auftragstaktik and are able to perform the mission independently.



Ambassador R. James Woolsey, 16th Director of Central Intelligence interviewed by David Stuckenberg, ALPF Chairman. November 2019 at the FBI Infraguard Infrastructure Workshop

Preventing Radicalization of Children

By Ben Green, Fellow

In 2016, American Leadership and Policy Foundation (ALPF) Chairman David



Stuckenberg said, "Groups such as the Islamic State and Al Qaida have successfully leveraged the vulnerability of youth for years as they recruit in Asia and Europe, and they are actively seeking to push their deadly and radical agenda here in the U.S., and our children are in their crosshairs." American youth are targets of recruitment and radicalization by violent ideological groups, and yet we lack an active concerted national effort to prevent the recruitment and radicalization of our kids. With this in mind, in 2016 ALPF founded the Children Protected from Radicalization (CPR) campaign. We must learn, educate, and take this threat to our children seriously.

A first step in preventing the

radicalization of children into violent extremism is to identify the young people most likely to be targets of these groups. This is a challenge because, while some recruitment occurs in person, much is done through forms of media and propaganda. The most susceptible to radicalization tend to be teens and young adults, while the more established radical leaders lead the financing and recruitment efforts.

We have seen some instances of particularly young children around the world being tricked or coerced into carrying out acts of terror, in part by glamorizing violence early, so they are more willing to participate later in life.^[1] The Lone Mujahid Pocketbook and Inspire magazine are two examples of jihadists working to use "hip" cultural approaches to appeal to youth as modern and "normal." Directly threatening the child with severe consequences for not participating can also be useful.^[2] Speaking of recent ISIS targeting of children, Charlie Winter of the Quilliam Foundation says, "There's no term better suited to it than brainwashing. These children will not have any point of reference other than jihadism so the ideology will be a lot more firm in their heads and a lot more difficult to dislodge."^[3] If the behavior is normalized in a young child, that child is more likely to continue on the same path as he ages.

Common indicators identified as increasing the risk of youth being recruited or radicalized include: associating with much older adults, running away, distancing from family and friends, having multiple/concealed electronic devices, distrust of family combined with growing trust of an outside charismatic leader, unusual sense of loyalty to a radical organization,

sudden dramatic changes in personality, and favorable comments or arguing on behalf of a radical organization. Even if children are not being radicalized to a violent ideology, these can be indicators of recruitment into other areas of criminal behavior (gangs, trafficking, drugs) and should cause us to assess that child closely. One or two indicators are not necessarily a concern, but multiple indicators should prompt a closer look.

There is growing study and understanding of the demographics, sociology, and victimology related to radicalization, yet the problem is growing. No conclusive solution has been found. This issue is a society-wide problem, exposed in different ways across widely varying demographics. There is valuable perspective to be gained by looking at those radicalized in different arenas: from mass shooters, to politically radicalized, to religiously radicalized. Where we seek to prevent radicalization, we must understand the victims, the methods used to influence them, and reach them one by one to provide alternative methods to fulfill their needs, hopes and a sense of purpose.



ALPF Fellows participate in the 2019 NATO Young Disruptors Day Washington D.C. an invitation only event to help national security leadership solve complex problems.

Hell is But an EMP Away

By Brian Sullivan, ALPF Executive Board Member & Senior Fellow

I'm sure you've all heard of the EMP attack potential from China, Russia, North Korea and Iran. If not, be advised that the use of an EMP has been factored into their battle plans.

It has been eight years since the Fukushima disaster. The Nuclear Regulatory Commission (NRC) has had eight years to publish a rule on Mitigating Beyond Design Basis Events (MBDBE). They have conducted themselves in their usual fashion. They've held meetings to give the illusion of serious consideration and then established an empty proposed rule, after a lengthy multi-year process, which has left America vulnerable. This, despite the efforts of concerned citizens and organizations like the Foundation For Resilient Societies, which offered proposed fixes, such as Petition For Rulemaking (PRM 50-96), which would have provided for long-term back up power for spent fuel at nuclear plants. By the way, PRM 50-96 was proffered in 2011, before the Fukushima disaster had occurred.

I've addressed the electromagnetic pulse (EMP) threat in this column previously, so I won't repeat what I've said before, other than to say that this threat can come from a natural source (solar) or man-made. There is a one-in-eight chance of a catastrophic megastorm by 2020. I'm sure you've all heard of the EMP attack potential from China, Russia, North Korea and Iran. If not, be advised that the use of an EMP has been factored into their battle plans.

The 2008 U.S. Commission to Assess the Threat to the United States from an EMP Attack warned us of this potential. Knowledgeable citizens, such as Ambassador Henry Cooper

(High Frontier) and organizations such as the American Leadership and Policy Foundation have heeded and repeated those warnings for years and have pointed out the devastating impact an EMP would have on our nation's nuclear plants. Now comes the U.S. Air Force Electromagnetic Defense Task Force Study published just this past November. I would encourage anyone who lives near one of our nuclear power stations to read their study online. Simply Google it and pay particular attention to pages 9-14, Issue Area 1: Electromagnetic Pulse and Geomagnetic Disturbances, Priority 1: Nuclear Power Resilience. The bottom line is that, "In a worst-case scenario, all reactors within an affected region could be impacted simultaneously. In the United States, this would risk meltdowns at approximately 60 sites and 99 nuclear reactors, with more than 60,000 metric tons of spent nuclear fuel in storage pools."

And what has the NRC done about this? Like Nero did in Rome, they've fiddled while our country gets ready to burn.

Why The Establishment Can't Get Donald Trump

By Dean A. Dohrman, Ph.D., ALPF President & Senior Fellow

The opinions stated in this article are based on the overall sentiment of constituents from Missouri's 51st legislative district.

The attacks on President Trump are daily, and nearly from every corner: the deep state, journalists, social media, you name it. However, they all seem to revolve around the same mistake, they just don't grasp the Trump appeal.

Being a rural Missouri state

representative, almost daily I hear comments from voters who feel disconnected from their government and the politicians they elect to run government. On the one hand, all seems to be politics today, there is little to no governing. On the other hand, when a policy does make it through at the federal level, the middle class always seems to be the loser whether its promises of better health care that actually results in fewer choices, more bureaucratic control, and higher average costs, or trade deals that just seem to result in fewer jobs for Americans, Average Joe and Jane always seem to be on the short end. Although these working people want opportunities and the possibility of prosperity in their lifetimes, so many times they have been left behind. The political result has been dissatisfaction with both parties: enter Donald Trump.

War of Words, War on Words

By David Liapis, Board Member & Director of Communication

We are a nation at war. This war is being waged not on blood-stained battlefields where thousands of soldiers meet a tragic demise, but rather in the minds of our young people. The battle lines have been clearly drawn between left and right ideologies, and there is seemingly no middle ground or willingness to compromise or call a truce.

It's not unusual or unexpected for the meanings of words to change over time. One only has to open and read (or assay to read) a 1611 King James version of the Holy Bible or one of Shakespeare's plays to be confronted with divers utterances that can befuddle and vex even the most astute person

who is wont to throw themselves a lexicon maven.

Word usage and definitions changing over time is not an unusual or new phenomenon. Words such as many from the previous paragraph as well as "pot," "weed" and "sick" are some examples of words that have fallen out of common speech or have multiple meanings in today's American culture. This is not always a bad thing, nor can it be stopped. However, there are changes being made so rapidly and drastically to certain words right now that to ignore and allow them is harmful to our fundamental freedoms of speech and religion.

Commerce Department Strategy for Reducing U.S. Dependence on Critical Minerals Overdue

By Michael Woodson, Senior Fellow

President Trump issued Executive Order 13817 in December of 2017



requiring the Department of the Interior to compile a list of critical and strategic minerals supporting the national defense and economy, which was done. EO 13817 also required the Department of Commerce to present a strategy on how to reduce U.S. dependence on foreign sources of critical and strategic minerals by August 2018. That report is overdue.

As of January 10, 2019, the Commerce Department had not updated stakeholders on the status of its report.

Meanwhile, Democrats have retaken the majority in the House of Representatives. How this may affect efforts at streamlining domestic mine permitting and other recommendations that Commerce may recommend is an open question. In the GOP-led Senate, the effort to reduce dependency on foreign sources of energy includes critical minerals and is led by Chairman of the Senate Energy and Natural Resources Committee, Senator Lisa Murkowski (R-AK).

Environmental interests seek mining and industrial environmental safeguards and recourse for industry failure. Something both parties can get behind is recycling to extract and reuse these key minerals and metals, again, with the time and expense of environmental safeguards at issue.

Visit www.alpf.org to view all of ALPF's important publications in detail and other groundbreaking research.

ALPF Launches New Website

The Foundation has launched a new website in 2019! As a part of this refresh, we have moved to a brand-new website that is faster, more user friendly, and more helpful to our patrons and fellow members alike!

Check out our new website at: www.alpf.org

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The Foundation takes the fidelity of research and analysis seriously. As part of our commitment to world-class research, ALPF abides by the rigorous AAPOR code of ethics and practices. In addition, ALPF foundation does not accept contributions from lobbies, special interest groups, government, or parties. We work for the people of the United States and are wholly committed to developing unbiased and innovative policy solutions and leaders that work for citizens first. Please consider pledging your support to ALPF; become a Charter Member today! There will only be 50 Charter Members.

Your gift of \$2,500 will help ALPF support our volunteer research fellows and staff and provides resources needed to put innovators in front of our nation's

key decision makers. In addition, the foundation provides generous scholarships to young leaders! There are only 35 Charter Memberships remaining! Remember, your donation is fully tax deductible. ALPF is a 501(c)3 non-profit education foundation.

As a token of appreciation for your support, **Presidential Artist Jim A. Stuckenberg** meticulously produced a special Pen & Ink limited edition of the Great Seal of the United States of America (left) for each Charter Member. Hidden within the seal is the American Leadership & Policy Foundation's prestigious logo – the Tree of Liberty.



The beautifully matted and framed fine art is beautifully displayed on parchment with a custom engraved placard with your name and Charter Member number. Each seal is hand signed by President Ronald Reagan's Artist. This heirloom quality gift will be an enduring reminder that you were one of the first to help build the American Leadership & Policy Foundation into a force for truth in American policy!

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ALPF Headquarters



Based in Kansas City, Missouri, ALPF is America's only citizen directed research and policy foundation. We serve America by providing research by the people for the people. In a climate where special interest groups and corporations dominate the public policy arena, ALPF provides a critical counterbalance.

The perspective and research generated by ALPF originates with civically concerned thought leaders, experts, and professionals who generate world-class policy analysis from the frontline of their respective fields.

We Are You

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Visit us on the web at: www.alpf.org

We work for you... ALPF specializes in educating and informing citizens and leaders on our nation's most significant public policy issues; we also specialize in developing leaders and civic engagement programs to ensure citizens understand that their involvement in civics is critical to America's continued freedom and prosperity. Our purpose is simple – provide pure perspective and leadership for a strong America.

ALPF's logo, the Tree of Liberty, represents the idea that the Tree of Liberty must be watered to flourish, or otherwise, liberty will wither away.

ALPF is funded exclusively by people like you and does not accept corporate or special interest funding and grants. We work for the people of the United States and are wholly committed to developing the kind of policy solutions and leadership that benefit our citizens first.

The ALPF prospectus provides an overview of the foundation's mission, philosophy, fellowship program, financials, and more. Men and women nationwide are realizing – it's time to stand up for America. Join with ALPF as we water the Tree of Liberty and bring Pure Solutions for a Strong America!

To learn more, download our **prospectus**.



AMERICAN LEADERSHIP & POLICY
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*This Annual Report was designed by:
Dylan R. Bryant, Board Member,
Senior Fellow, & Executive Secretary*

FELLOW SPOTLIGHT

Director of Research
Tony Contento,
Ph.D., Continues to
Thrive in Role



Tony Contento, Ph.D. is a plant cell physiologist and university administrator from Colorado. In 2018, the ALPF Board of Directors voted to appoint Dr. Contento as their Director of Research, and Dr. Contento has excelled in the foundation and worked closely with its fellows to foster continued research.

Tony earned a bachelor's degree in Recombinant Gene Technology from the SUNY at Fredonia, coupled with Minors in Chemistry, English and History. As an undergraduate, he studied invasive species in the Great Lakes, working with Corbicula clams and Zebra mussels. He later earned his Doctoral Degree in Molecular Biology from the University of Wyoming, working under Randy Lewis on characterizing the structural and mechanical properties of spider silk proteins. While he pursued his studies at UW, he was very active in Student Publications, serving as an Assistant Editor for The Branding Iron newspaper and Frontiers magazine. He also served as the Editor for the Owen Wister Review literary journal. He currently serves as the Assistant Editor for the American Journal of Undergraduate Research.

Dr. Contento pursued postdoctoral studies at Iowa State University, working with Diane Bassham. His research was focused on plant macroautophagy and stress responses. He gained expertise in plant physiology and microscopy during his time in Ames. His current research is focused on water scarcity and agricultural security, as well as evolving trends in online higher education.

Dr. Contento is the Assistant Provost for Academics at Colorado State University-Global Campus. In this role, he works with sixteen Program Chairs and assists them with the management and facilitation of twenty-seven academic programs.

Expertise: physiology, plant macroautophagy, research, water security, agriculture security, academia

Contact Tony: t.contento@alpf.org